

# NGĀ TĀNGATA TIAKI O WHANGANUI

# Ngā Tāngata Tiaki o WHANGANUI

ANNUAL REPORT 2018-2019





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# TRUST ANNUAL REPORT

### Toia nga waka, tapotu ki te wai nā Ruatipua...

Haul the waka to the waterline and into the waters of Ruatipua

In August 2014 we gathered as one at Rānana to celebrate the signing of Ruruku Whakatupa, the Whanganui River Settlement. Ruruku Whakatupua heralded the return of sovereignty to our Awa and with it, the return of sovereignty to us, its people. Hence the instruction of the late Tā Archie Te Atawhai Taiaroa: provide for Te Mana o Te Awa alongside Te Mana o Te Iwi; one does not have life or expression without the other.

2014 also saw the birth of Ngā Tāngata Tiaki o Whanganui Trust (the Trust) to work alongside the descendants of Ruatipua and Paerangi to build capacity, capability and infrastructure in order to give voice to our people and in so doing, continue to give voice to our Awa.

Thus the 2019 year closes out a five-year foundational phase for the Trust and for the iwi; a phase which guided the Te Awa Tupua Act into law; transitioned assets and responsibilities from pre-existing iwi entities; formulated a strategic plan to take our work forward with clarity to 2021; carefully constructed subsidiary entities to grow and distribute the fruits of our labours; delivered sound and consistent governance; and directly supported initiatives of tupuna rohe, hapū, whānau and uri of Whanganui nui tonu.

Consequently, we are poised with paddle and toko at the ready to meet the next phase of our journey.

Hapaingia te hoe, hutia te toko!







# Kei to te ihu takoto ake, kei to waenganui tirohia, tēnei akina...

Let those in the front of the waka lay into the work, let those midship be aware, and follow time...

### **Unlocking our Collective Potential**

The 2019 year saw work of the Trust realign slightly to accord with the Five Year Strategic Plan that had been re-set the previous year to sharpen the Trust's ability to meet its strategic objectives up to 2021.

In addition to moving all communities to align with Tupua Te Kawa, advancing the development of Whanganui Iwi lies at the core of the Strategic Plan. To that end, an iwi development vehicle was established in 2019 called Te Whawhaki Trust, which is named for the careful harvesting of the fruits of the iwi's labours.

Te Whawhaki, conscious of the need to work intimately with the people, have called a two day lwi Development Taumata for early November 2019 to set a vision and targets for collective social and iwi development. Within the next three to five years, Whanganui nui tonu will have a total of five discrete Treaty Settlements (one for the Awa, four for the lands) plus participation in two National Park negotiations. The opportunity to step outside of these discrete processes and focus purely on outcomes across the broader tribal landscape in the social, economic, political and development spheres, is timely.

Te Whawhaki completes the Ngā Tāngata Tiaki o Whanganui Group and along with the Trust and its other subsidiaries - Te Ngakinga o Whanganui Investment Trust and Whanganui Iwi Fisheries Limited - shares a common goal of advancing both the Iwi and Te Awa Tupua via coordination, advocacy, resourcing, planning and ultimately: tupuna rohe, hapū and whānau empowerment.





The responsibility for iwi development is shared with our current and future sub-tribal entities. The Trust has continued to support Whanganui tupuna rohe and land settlement entities over 2019 to build their capacity by way of information sharing, funding, political support and collaboration.

This year has also seen the much anticipated establishment of Te Kōpuka nā Te Awa Tupua, the collaborative strategy group which will develop Te Heke Ngahuru ki Te Awa Tupua, a holistic strategy for the Awa. This group is made up of iwi, local authorities, Crown agencies and communities with interest in Te Awa Tupua, who must put aside their respective interests and work collectively toward the social, environmental, cultural and economic health and wellbeing of Te Awa Tupua.

Te Kōpuka and Te Heke Ngahuru (the Te Awa Tupua Strategy) are pivotal to achieving the paradigm shift from the current value sets applied to planning and decision making for our Awa, to instead be based in Tupua Te Kawa, the innate value set of Te Awa Tupua. In doing so, the Crown and local authorities will be held to greater account for their responsibilities to Te Awa Tupua, Tupua Te Kawa and Ruruku Whakatupua.

Another important component of the Te Awa Tupua framework came into being during the year, that of the appointment of three advisors to Te Karewao, the advisory group to Te Pou Tupua – one each appointed by Whanganui Iwi, iwi with interests in Te Awa Tupua, and local authorities.



### Kūmea, kia waikato..

Dig your paddle in deep, then maintain the momentum..

### **Sustaining Realised Potential**

The 2019 year saw the completion of the triennial Trustee election to compliment those Trustees already appointed by Te Rūnanga o Te Awa Tupua o Whanganui. The rigour and energy shown throughout the electoral process has resulted in renewal of energy with fresh faces around the Trust table to build upon the work of those who came before.

The Trust continues to be transparent and accountable to the people through regular interactions with Te Matua a Rohe and quarterly reporting to Te Rūnanga o Te Awa Tupua. These regular interactions coupled with quarterly engagement opportunities with uri and hapū (Trust meetings are held throughout the tribal rohe on a quarterly basis now) provides a means to drive the Trust's annual and strategic plans alongside our people.



An integral tool for connecting our people is the Trust's beneficiary register. Regular opportunities are taken to encourage Whanganui uri to register and update vital details such as addresses and emails in order that they are able to receive the regular updates and participate in important processes such as Trust elections. Those opportunities have included presence at events including Pākaitore Whanganuitanga events, the Rākaunui Market and promotion of Te Mana o Te Awa merchandise, which is worn with pride by our people throughout the motu and the world. The on-going maintenance and enhancement of the iwi register saw the Trust reach a milestone of ten thousand registrations (10,016) in 2019 – an increase of 127 registered members from the previous year. The coming year will see an even greater lift in registrations as an online registration system is developed.

In a new initiative for the Trust, administrative support has been provided as a pilot to a Whanganui Iwi taurahere based in Christchurch which will deliver a series of wānanga to South Island based uri keen to connect — or remain connected — with their Whanganuitanga. The Trust will look at assisting other taurahere initiatives in the other main centers while continuing to provide ongoing support of initiatives to bring Whanganui uri home physically via the Te Mana o Te Awa initiatives and scholarship programmes.

The Trust continues to provide support for local events and activities that contribute to the wellbeing of our people at home, including the Whanganui Hunting and Wild Food Festival, Pākaitore Whanganui celebrations, Puanga events, rongoa wānanga, kapa haka and any number of hapū, marae and whānau based activities. The Pātaka Kai continues to assist the hosting of significant iwi and hapū events and kaumātua birthdays, as well as extending support for whānau afflicted by te ringa kaha o aitua.





### Takina te kupu, kia rite te hoe..

Lead the chant so that all may paddle in time..

### **Nurturing Leadership**

In 2019 the Trust has engaged actively with Te Rangahauraro (rangatahi) and Rangatakapū (younger adults) to establish pathways for upholding Whanganuitanga and continued political action within their respective generations.

Two major Rangatakapū Summits have been held to foster whanaungatanga amongst the emerging leaders of that reanga and provide a place for Rangatakapū to wānanga kaupapa that are relevant to them as they prepare to shoulder the work of the people over the next quarter century and beyond.

Ongoing support and coordination of the winter Raukotahi Rangatahi Summit provides a constant opportunity for younger uri to understand who they are in relation to their maunga, awa and to one another. This annual initiative compliments the summer based activities such as the Tira Hoe Waka. Numbers participating in the Raukotahi Summit continue to rise meaning more and more of our future leadership are grounded in the knowledge that wherever they are in the world, they stand upon their Raukotahitanga; a reflection of those that have come before them, those that walk beside them and those that are to follow.

The annual Tira Hoe Waka continues to provide the pathway back to the call of Te Awa Tupua. The Tira Hoe Waka demonstrates annually the unifying power of the Awa. Therefore the Trust has not hesitated to provide ongoing support for the continuation of this core iwi institution over the past five years.

In that same period, the Trust has supported a total number of 37 tertiary scholarship recipients and latterly has begun to support the leadership potential of those not studying academically via the Te Rongoroa Scholarship Programme.

### E ngare tō hoe ki te tauranga..

Urge your paddle on to the landing place..

### **Effort Brings Reward**

Since its inception there has been a concerted effort by the Trust to establish a fit for purpose group structure with requisite plans and systems together with sufficient resources to meet our obligations under Ruruku Whakatupua and in so doing, provide value to the iwi across governance, management, operations and support functions. Getting it right first time has meant taking a measured and patient approach – but the rewards are now becoming apparent.

The Trust along with Te Ngakinga o Whanganui Investment Trust spent a significant amount of time and effort in the development of an investment strategy resulting in steady growth of the iwi financial assets over five years. In 2019 the Trust's net assets increased by \$5,225,373 in comparison with an increase of \$1,445,134 in 2018 as per the financial summary over leaf.

From the outset, the Trust was nonetheless able to utilise funding available through the Te Mana o Te Awa programme to support the aspirations of whānau, hapū, iwi and our marae.

The enormous effort to maintain a presence along Te Awa Tupua via our remaining marae and kāinga in the face of over a century and a half of colonisation, cannot be understated. Our marae are our cultural, social, political and environmental hubs. Marae infrastructure capacity building grants have provided invaluable assistance to this cause, with a total of 18 marae taking up the fixed annual infrastructure grant. These marae have included:

Ngapuwaiwaha Maungarongo Koriniti Otoko Te Ao Hou Raetihi/Te Puke

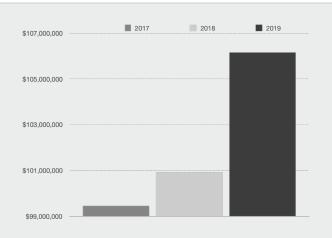
Hiruharama Mangapapapa
Pungarehu Te Ao Marama
Putiki Mo te Katoa
Tirorangi Ranana
Kaiwhaiki Marangai
Parikino Whanau Maria

Marae development has been further augmented through a series of workshops held in the 2019 year to coordinate key funding organisations and agencies to contribute to marae





# **FINANCIAL PERFORMANCE SUMMARY 2018-2019**

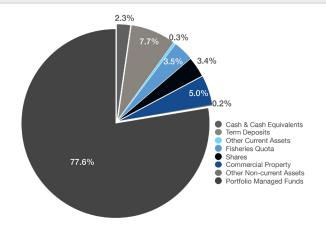


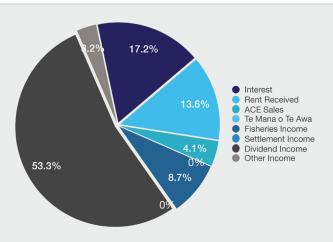
### **CHANGES IN NET ASSETS**

From 2018 to 2019, the Trust's Net Assets have increased by \$5,225,373. This was mainly due to better performance of assets and investments.

### **ASSETS 2019**

Total assets were \$106,404,155. Most of the Trusts assets have transitioned from cash and term deposits to portfolio managed funds.



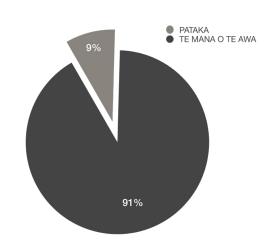


### **REVENUE 2019**

Revenue is \$1,793,132. This is primarily earned through the commercial entities within the Ngā Tāngata Tiaki group, Te Ngakinga and Whanganui Iwi Fisheries Limited.

# FUNDS SPENT ON IWI DEVELOPMENT

Total spend for 2019 was \$417,116. This includes scholarships, marae capacity grants, tupuna rohe grants, Ngā Manga Iti funding, Rangatahi and Rangatakapū Summits, Tira Hoe waka and other iwi events/activities and Pātaka Kai, all of which provide a direct benefit back to iwi.



# DIRECTORY



### Elected & Advisory Trustees (September 2018 - September 2021)

Gerrard Albert Chairperson

Dr Rāwiri Tinirau
Joey Allen Jnr
Started on 26 February 2018
Alaina Teki-Clark
Hannah Rainforth
Nancy Tuaine
Che Wilson
Started on 23 September 2018

Siani Walker Advisory Trustee

Tracey Waitokia Advisory Trustee - ceased 25 February 2019
Sandy Nepia Advisory Trustee - started 25 February 2019

Miriama Cribb

Reneti Tapa

Christopher Kumeroa

Keria Ponga

Ceased on 23 September 2018

### **Operations Team**

Blair Anderson Utiku Potaka

Cheri van Schravendijk-Goodman

Cassy Titter Renee Tamehana Racquel McKenzie Merengahoe Ranginui

Sheena Maru Kahureremoa Aki Javell Pereka Julie Herewini General Manager

Strategic Advisor (Governance)
Strategic Advisor (Environmental)
Finance and Administration Officer

Administration Officer Administration Officer Adminstration Officer

Project Manager Project Manager Project Manager Project Manager

### **Professional Support**

Accountant Auditor Legal Counsel Deloitte Silks Audit Chartered Accountants Kahui Legal



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